

# METROLINX

(GREATER TORONTO TRANSPORTATION AUTHORITY)

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## BOARD MINUTES

### REGULAR MEETING OF BOARD NO. 17

**DATE OF MEETING:** Friday, November 28, 2008

**PLACE OF MEETING:** Metro Toronto Convention Centre  
255 Front Street  
Rooms 206 B, D & F  
Toronto, ON  
10:00 a.m.

**CHAIR:** Rob Maclsaac

**MEMBERS PRESENT:** Roger Anderson  
Paul Bedford  
Gary Carr  
Fred Eisenberger  
Bill Fisch  
Adam Giambrone  
Norm Kelly  
Hazel McCallion  
David Miller  
Peter Smith

**REGRETS:** None

**STAFF PRESENT:** Michael Fenn, CEO  
Mary Martin, Corporate Secretary  
Metrolinx Staff

**CALL TO ORDER:**

Chair MacIsaac called the meeting to order at 10:00 am.

No regrets were received.

Chair MacIsaac confirmed there was quorum and that the required notice of the meeting as stipulated under the By-Law of the Corporation had been sent.

**DECLARATIONS OF INTEREST:**

The Chair requested declarations of potential conflicts of interest and none were declared.

**CONFIRMATION OF PREVIOUS MINUTES:**

*RESOLVED:*

***THAT*** the minutes of the Board meeting of October 24, 2008 be approved.

**Carried**

**AGENDA REVIEW:**

The Chair noted that pursuant to By-Law No. 4 an application for delegation had been received by Mike Sullivan, Chair of Weston Community Coalition.

In accordance with By-Law No. 4, the Board moved:

*RESOLVED:*

***THAT*** pursuant to By-Law No. 4, the Board authorize receiving for its information a deputation relating to the Air Rail Link project to be made by Mr. Mike Sullivan, Chair of the Weston Community Coalition.

**Mike Sullivan, Chair of Weston Community Coalition**

Mr. Sullivan was pleased to speak to the Board in respect of the Weston Community Coalition's concerns with the Regional Transportation Plan (RTP) and specifically the Air Rail Link (ARL) which is identified as a priority project. Mr Sullivan noted that although there is no specific detail in the RTP about the ARL, the Weston Community Coalition is concerned that the ARL route will bypass under-serviced areas of Toronto.

Mr. Sullivan recommended that the ARL be made electric, public transit, for a reasonable fare and with stops 2-5 kilometres apart.

Following the 5 minute presentation by Mr. Sullivan, the Board moved:

*RESOLVED*

**THAT** the Corporation provide the Province with the Weston Community Coalition delegation's written submission and request that the Province give Metrolinx a consultative role on the Air Rail Link project currently underway.

**Carried**

There were no further additions or changes to the Agenda.

**CHAIR'S REMARKS:**

Chair MacIsaac recognized the meeting as the culmination of many months of hard work by many hands. He thanked the Board and Metrolinx staff.

**INFORMATION ITEMS:**

CEO 08-010

CEO's Report

Michael Fenn, CEO presented the report. After Board discussion, the following was moved:

*RESOLVED:*

**THAT** Report CEO 08-014 be received for information.

**Carried**

ISP 08-015

Cost of Road Congestion in the Greater Toronto and Hamilton Area: Impact and Cost Benefit Analysis of the Metrolinx Draft RTP

John Howe, General Manager, Investment Strategy & Projects introduced Dr. David Lewis to present the *Cost of Road Congestion in the Greater Toronto and Hamilton Area* report. Following Board analysis and discussion of the contents of the report, including clarifications required on the tax law ramifications relating to the realization of revenues, it was moved:

*RESOLVED:*

**THAT** the report ISP 08-015 "Cost of Road Congestion in the Greater Toronto and Hamilton Area: Impact and Cost Benefit Analysis of the Metrolinx Draft RTP", **as updated**, be received for information.

**THAT** the Board direct staff to release this report for public review.

**Carried**

PP 08-017

Goods Movement

Leslie Woo, General Manager, Transportation Policy & Planning presented the Goods Movement report to the Board. After a brief Board discussion, the following **amended** resolution was moved:

*RESOLVED:*

**THAT** Report PP 08-017, entitled Goods Movement be received by the Metrolinx Board for information;

**THAT** the proposed Goods Movement Roundtable described in report PP 08-017 include representation from agricultural community; and

**THAT** the terms of reference for the proposed Goods Movement strategy, once developed by staff, be circulated to the GTHA municipalities for review.

**Carried**

PP 08-018

Report on Advisory Committee

Leslie Woo introduced Henry Wiercinski, who delivered the Report on behalf of the Advisory Committee. The Board recognized and thanked the Advisory Committee for its hard work and commitment in assisting and advising the Board throughout the RTP development process. The Board expressed interest in the retention and on-going role of the Advisory Committee within the organization. Following discussion of the Committee's recommendations, the Board moved:

*RESOLVED:*

**THAT** report P&P 08-018 RTP/IS Advisory Committee Report to the Metrolinx Board on the Draft Regional Transportation Plan and Draft Investment Strategy be received for information.

**Carried**

LS 08-014

Multi-Disciplinary Expert Review Panel Report on RTP  
Consultant and Process

Chair Maclsaac presented the Multi-Disciplinary Expert Review Panel Report on RTP Consultant and Process.

*RESOLVED:*

**THAT** the Board receive report LS 08-014 for information.

**Carried**

**DECISION ITEMS:**

PP 08-016

Greater Toronto and Hamilton Area Regional Transportation Plan and related Investment Strategy

Leslie Woo and John Howe presented the Greater Toronto and Hamilton Area Regional Transportation Plan and related Investment Strategy. Chair MacIsaac noted that this meeting represented a milestone in Metrolinx's history. The Chair thanked the public, all of the advisory committees, and municipal staff who participated in Metrolinx's consultation forums. Metrolinx staff and consultants who worked tirelessly on the RTP were also recognized. Finally, thanks and congratulations were extended to the Board who worked collaboratively to develop a consensus on the plan.

During Board discussion members emphasized the municipalities' reliance on the Province to fund the operating and maintenance costs of capital improvements resulting from the plan.

Following Board discussion on the importance of identifying revenue and financial tools, the Chair indicated that staff would report back with a 2009 work plan on such tools including a related public consultation plan.

Following Board discussion, the RTP was **unanimously** approved by the Board, together with the following **amended** resolutions:

**RESOLVED:**

**THAT** paragraph 1.3 on page 21 of the RTP be deleted in its entirety and replaced with the following text:

***The City of Toronto is proceeding with the revitalization of Union Station to provide new passenger concourse areas, accommodate GO Transit rail expansion, improve pedestrian access to and through the building, and expand customer amenities and retail areas. Metrolinx will work with the City of Toronto, GO Transit, and stakeholders on a long-range strategy that builds on the work already underway, to ensure that all existing and future initiatives to improve Union Station and its surrounding precinct are coordinated to implement the RTP. Union Station will become a customer-focused facility that provides seamless connections between all modes of transportation and the surrounding downtown Toronto area. Union Station should be developed in a way that maximizes not only the value of the station itself, including its cultural heritage value, but also the immediate precinct and broader region that it directly serves. It should also meet the needs of the passenger***

***throughput that will result from the implementation of the RTP. The following will be clearly addressed:***

- ***upgrading of facilities to accommodate services proposed in the RTP, and required phasing to allow for the timely delivery of services; and***
- ***identification of necessary investment and potential revenue streams to meet the above objectives.***

***THAT*** subject to this amendment and to minor housekeeping and final formatting of content and document design, the Board approve the GTHA Regional Transportation Plan which includes the related Investment Strategy, entitled: *The Big Move: Transforming Transportation in the Greater Toronto and Hamilton Area* attached here as Appendix A;

***THAT*** the approved GTHA Regional Transportation Plan be considered part of the requirement under the *Greater Toronto Transportation Act, 2006* (the "GTTA Act") Section 6 (2);

***THAT*** the Chair forward this approved GTHA Regional Transportation Plan which includes the related Investment Strategy to the Ontario Minister of Transportation, and respectfully request the Minister expeditiously act on the directions, priority actions, supporting policies and recommendations for implementation set out within the approved GTHA Regional Transportation Plan;

***THAT*** the Board respectfully request the Government of Ontario make provision for the implementation of this approved GTHA Regional Transportation Plan in its 2009/2010 operating and capital budget;

***THAT*** any changes to the GTHA Regional Transportation Plan proposed by the Government of Ontario be submitted to the Board for review and analysis;

***THAT*** the Chair and CEO be directed to work with the Government of Ontario to develop the Implementation Strategy as set out in this approved GTHA Regional Transportation Plan 7.0 and that this Implementation Strategy also include a process for advising heads of municipal councils in the GTHA of the impacts of the plan to official plans, development proposals and related infrastructure investments, as set out in the GTTA Act Sect 6(1) (e);

***THAT*** staff report back in early March 2009 on progress in the development of the Implementation Strategy;

***THAT*** the Board adopt the 9 Big Moves as key corporate priorities;

***THAT*** the Board extend its thanks to the many GTHA municipal and provincial officials for their valuable input to the plan development;

***THAT*** the generous contribution of the members of the Advisory Committee be acknowledged and that the Board extend its thanks to the committee members for their participation in this year long process;

**THAT** staff be directed to begin the work in 2009 to develop recommended revenue and financial tools in collaboration with the Advisory Committee, municipalities and transit officials, with regular progress reporting to the Board, and that this work address both capital and operating costs associated with the regional rapid transit network, as well as different service delivery models for inter-regional transit;

**THAT** the Investment Strategy support a continuous expansion program in order to realize the full implementation of the 25 year RTP;

**THAT** staff be directed to analyze and report back to the Board assessing the impact, if any, of the RTP on appeals to, or decisions by, the Ontario Municipal Board on land use matters;

**THAT** staff consider and report back to the Board on the merits of preventing the continuation of low density car dependent development by requiring that any consideration of future 400 series Highway corridors as shown in the 25 year Plan for the Regional Rapid Transit Network be totally dedicated to goods movement and constructed as toll highways; and

**THAT** a Board decision relating to the Metrolinx role, if any, in the High Speed Rail study in the Windsor-Quebec Corridor be deferred until such time as Metrolinx's Federal funding contribution request has been addressed.

### **Carried**

CA 08-033

2009/10 and Five-Year Capital Plan

The 2009/10 and Five-Year Capital Plan was presented by Kim Lambert, Executive Lead, Corporate Affairs. After Board discussion, the following **amended** resolutions were moved:

#### **RESOLVED:**

**THAT** the Board approve the five-year Capital Plan for the five fiscal years commencing April 1, 2009 including an amount of \$495.5M for the 2009/10 fiscal year, with a total 2009/10-2013/14 expenditure profile of \$6,996.2M as outlined in Report CA 08-033;

**THAT** the Board authorize the CEO to submit the proposed five-year Capital Plan to the Province of Ontario, with further updates as they become available, for consideration as part of the Province's annual Results-Based Capital Plan for the fiscal year 2009/10;

**THAT** the CEO report to the Metrolinx Board on any formal response by the Province to the Metrolinx Capital Plan submission at the earliest possible

opportunity;

**THAT** the Board authorize the CEO to undertake the necessary work to ensure the projects proceed without interruption following the release of the 2009 Provincial Budget;

**THAT** staff continue to work with the Province on the issues of cost eligibility and asset ownership options for transit capital projects, and encourage the Province to consult with the municipalities and transit agencies;

**THAT** the Board authorize the CEO to work with the transit agencies and municipalities to develop Performance/Contribution Agreements for funding projects;

**THAT** staff report back in September 2009 with any updates to the 2009/10 Capital Plan, the preliminary 2010/11 Capital Plan and five-year Capital Plan for the five fiscal years commencing April 1, 2010;

**THAT** staff be directed as part of the benefits case analysis process to evaluate options for bundling projects and/or specific elements of projects where such bundling could result in added efficiencies in the capital program or enhancements to the performance of the transportation network; and

**THAT** staff be directed to bring back to the Board at its January, 2009 meeting recommendations on criteria for reimbursing planning, design and engineering expenditures incurred by municipalities or transit agencies on RTP projects to date, including cost overages on previous funding and ongoing projects (recognizing that transit operators and other project deliverers make contractual commitments for such projects which require funding commitments from the Province.)

### Carried

ISP 08-016

Additional Benefits Case Analyses – Proposed 2009  
Workplan

John Howe presented the Additional Benefits Case Analyses – Proposed 2009 Workplan.

### **RESOLVED:**

**THAT** the Board approve the expanded 2009 work plan for additional Benefits Case Analyses described, to include the following projects:

- (i) Hamilton Rapid Transit, King-Main Street from McMaster University to Eastgate Mall

- (ii) Halton/Peel Rapid Transit, Dundas Street from Brant Street to Kipling Subway Station
- (iii) Peel Rapid Transit, Hurontario Road from Port Credit to Mayfield West
- (iv) Durham Rapid Transit, Highway 2 from Oshawa to Scarborough, including consideration of connections to Kennedy Station or Scarborough Centre
- (v) Improvements to existing GO Transit rail service, and extension of GO rail service to Bowmanville

**THAT** staff be directed to:

- (i) Report back to the Board with the additional BCA evaluation results and recommendations, within the context of a project prioritization framework, by summer 2009
- (ii) Coordinate the BCA workplan with the ongoing development of the Metrolinx rolling five-year capital plan and the concurrent Alternative Financing and Procurement (AFP) project evaluation process

**Carried**

**ROUND TABLE:**

There were no items discussed at the round table session.

**MOTION TO ADJOURN:** at 2:55 p.m.

**Carried**

Certified to be a true copy of minutes of a meeting of the Corporation's Board of Directors held on November 28, 2008.

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**Chair**

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**Secretary**